

# Community Hospitals

Elizabeth Manero

Director



# Edgware

- 1994 public consultation to close Edgware General Hospital
- 1995 public consultation on Edgware Community Hospital
- Edgware Community Hospital opened as a new build in April 2005 by Tony Blair, John Reid and Beverly Malone



# Edgware Community Hospital today

- Three Hospital Trusts providing services
- Outpatients (children and adults),
- Urgent treatment centre,
- Birth centre,
- Intermediate care beds
- Dental access centre
- Therapies Centre
- Information Centre
- Child and adolescent mental health services
- Adult and older people mental health services



# Just saying 'No' won't work

- Challenge the rationale
- Create a bargaining position
- Capture the Logic



# Challenged the rationale

- Challenged every statement with evidence & outside expertise from:
  - ✓ National Policy documents
  - ✓ Community Hospitals Association
  - ✓ Scottish Community Hospitals Association
  - ✓ Royal Colleges
  - ✓ Services elsewhere in the country especially in rural areas
  - ✓ International evidence



# Created a bargaining position

- Barnet Community Health Council threatened legal action against
  - The Health Authority for breach of local undertakings
  - The S of S for breach of parliamentary undertakings
- New Edgware community hospital secured
- Obligated the S of S to pay our legal costs

# Captured the logic

made a decision not to have a community hospital

- *Irresponsible* to patients
- *Irrational* on policy grounds
- *Impossible* politically



# The NHS needs the local community hospital if...

*they've got:*

- *Long waiting lists, or*
- *Delayed discharges, or*
- *Long A and E waits, or*
- *High caesarean rates, or*
- *Lack of maternity beds, or*
- *Poor primary care, or*
- *Closed GP lists, or*
- *High prevalence of long term conditions*

